



**MEMORANDUM OF UNDERSTANDING**  
between  
**Highline Community College**  
and  
**Diponegoro University**

**Highline Community College**, Des Moines, WA, USA, represented by the President and  
**Diponegoro University**, Semarang, Central Java, Indonesia, represented by the Rector, both :

- Recognizing the value of socio-cultural diversity and the importance of deepening an understanding of our two countries; and
- Considering that working on third party donor funded projects will be mutually beneficial; and
- Establishing inter-institutional relations is an avenue through which faculty, staff and students may widen their educational horizons while at the same time pursuing their individual training and professional development goals;

Have agreed as follows :

Article 1  
Objective

The objective of this memorandum is to establish a formal relationship to facilitate faculty, staff and student exchanges and to seek third party donor funds to support joint projects and activities.

Article 2  
Areas of Cooperation

Cooperation may include but not be limited to:

- Exchanges and visits of students such as short course, credit earning/credit transfer, and possible dual degree
- Exchange of faculty members and scientific information
- Joint research, including joint publication
- Development of courses/workshops/seminars
- English language capacity support
- E-Learning initiatives and faculty professional development

The terms for each program and activity shall be mutually discussed and agreed upon in writing by both parties prior to its initiation and shall be negotiated on a mutual basis. Detailed provision will be developed and contained in a supplemental agreement that shall become a part of this agreement.

Upon the mutual execution of this agreement by the chief institutional officers, the responsibility for implementation will be assigned to the appropriate designated campus officials who will develop and implement the details for the supplemental agreement consistent with each institution's policies.

Jack Bermingham, PhD, President  
Highline Community College

Date:

Prof. Sudharto P. Hadi, MES, PhD, Rector  
Diponegoro University

Date: